

## Board of Management Development Committee

<b>Date of Meeting</b>	<b>Wednesday 7 December 2021</b>
<b>Paper No.</b>	<b>DC1-C</b>
<b>Agenda Item</b>	<b>3.4</b>
<b>Subject of Paper</b>	<b>Committee Programme of Work 2021-22</b>
<b>FOISA Status</b>	<b>Disclosable</b>
<b>Primary Contact</b>	<b>Paul Clark, College Secretary/Planning</b>
<b>Date of production</b>	<b>November 2021</b>
<b>Action</b>	<b>For Approval</b>

### 1. Recommendations

That the Committee reviews and approves the attached Programme of Work draft subject to ongoing development.

## **2. Purpose**

The purpose of this report is to provide the Committee with a draft schedule of approvals and other work for 2021-22, for discussion and further development.

## **3. Key Insights**

3.1 The Programme of Work is intended to ensure that the Committee plans essential work and approvals to ensure that these key responsibilities are not overlooked, and that they are visible in the interests of good governance practice, transparency, and communication.

3.2 The attached draft Programme of Work includes the terms of reference for the Committee, together with the required approvals as recorded in the Board Schedule of Approvals, and will also include any additional report submissions, performance information, and other assurances required by each Committee on behalf of the Board of Management.

## **4. Impact and implications**

4.1 In adopting the Programmes, the responsibilities and requirements of each Committee is made clear. This enables effective work planning and timetabling to be undertaken, as well as providing a transparent indication to all of the work being done by the Board and its Committees.

4.2 This also provides clear information, relating to their responsibilities, to other Board members, prospective Committee members and conveners, as well as new Board and Committee members.

## **Appendices:**

**Appendix 1: Development Committee Programme of Work 2021-22**

**BOARD OF MANAGEMENT - DEVELOPMENT COMMITTEE**

**CONVENER:** Lorna Hamilton

**VICE CONVENER:** tbc

**MEMBERS:** Douglas Baillie, Nicola Cameron, Paul Little, Graham Mitchell

**TERMS OF REFERENCE**

1. To conduct an ongoing strategic review of the College's commercial and international activities ensuring alignment with the College's Strategic Plan.
2. To receive and review reports on the College's commercial and international activities, to consider, assess, and manage associated risks, and new opportunities, and to oversee the implementation of new business, international and commercial activities.
3. To review and report on any significant investment opportunities, development opportunities, and associated benefits and risks to the Board of Management.
4. To provide co-ordination in respect of development related policies and decisions of relevance to more than one Committee of the Board or policies and decisions of particular significance, if deemed appropriate by the Board, and to instigate review and consideration of policy change.
5. To oversee the development and implementation of significant policy or strategic changes, if so requested by the Board of Management, and thereafter to report to the Board of Management on such matters.
6. To provide strategic oversight of College research related matters, referring to the Learning and Teaching Committee as appropriate.
7. To receive reports on and to consider the implications of relevant sectoral and non- sectoral, regional and national policy change and development to ensure that the College's Strategic direction is informed, up to date, proactive and responsive to external priorities.
8. To consider and make recommendations to the Board of Management on any development related matters of unusual or special interest not within the remit of another Board Committee.

<b>PROGRAMME OF WORK</b>			
<b>Task</b>	<b>Presented for Consideration</b>	<b>Task Completed</b>	<b>Commentary</b>
<b>STANDING ITEMS</b>			
Strategic Risk Review (all meetings)			
CGI Report			
Performance against Targets (Commercial & International)			
International Projects Update			
International Travel Costs v Benefits Update			
Innovation & STEM Update			
Industry Academic Update			
Flexible Workforce Development Fund			
Committee Self Evaluation Report (once per year)			
<b>SCHEDULED ITEMS</b>			
<b>7 December 2021</b>			
Committee Annual Report			
Committee Programme of Work			
Corporate Development Strategy			
<b>9 February 2022</b>			
Committee Terms of Reference			
<b>4 May 2022</b>			
Corporate Development Strategy			