GITY OF GLASGOW COLLEGE

Board of Management Development Committee

The 2nd meeting of the Development Committee (Session 2020-21) will be held at 1500 hours on Wednesday 3 February 2021 via MS Teams VC.

Please note that items in the section 'For Noting' will be discussed only if a member requests discussion.

Agenda

| | J | | Paper | Lead |
|-----|---|--------------------------|--------|----------|
| 1. | Apologies for Absence | | | Convener |
| 2. | Declarations of Interest | | | Convener |
| 3. | For Approval | | | |
| 3.1 | Minute of the Development Committee meeting held on 4 November 2020 | | DC2-A | Convener |
| 3.2 | Committee Terms of Reference Review | | DC2-B | PC |
| 4. | For Discussion/Decision | | | |
| 4.1 | CGI Ltd – Business Plan (Draft) (TO FOLLOW) | (Standing Item) | DC2-C | RG |
| 4.2 | Corporate Development Strategy 2020-30 (Draft) | | DC2-D | RG |
| 4.3 | Performance against Targets (Commercial & Interna | ational) (Standing Item) | DC2-E | RG/CM |
| 4.4 | Flexible Workforce Development Fund Update | (Standing Item) | DC2-F | RG/CM |
| 4.5 | International Projects Update | (Standing Item) | Verbal | RG |
| 5. | For Noting | | | |
| 5.1 | Innovation and STEM Update | (Standing Item) | DC2-G | RG |
| 5.2 | Industry Academy Update | (Standing Item) | Verbal | RG |
| | | | | |
| 6. | Strategic Risk Review | (Discussion/Decision) | DC2-H | PC |
| 7. | Any Other Notified Business | | | |
| 8. | Disclosability of Papers | | | |
| 9. | Date of Next Meeting – Wednesday 5 May 2021 | | | |

TERMS OF REFERENCE

Terms of Reference

- 1. To conduct an ongoing strategic review of the College's commercial and international activities ensuring alignment with the College's Strategic Plan.
- 2. To receive and review reports on the College's commercial and international activities, to consider, assess, and manage associated risks, and new opportunities, and to oversee the implementation of new business, international and commercial activities.
- 3. To review and report on any significant investment opportunities, development opportunities, and associated benefits and risks to the Board of Management.
- 4. To provide co-ordination in respect of development related policies and decisions of relevance to more than one Committee of the Board or policies and decisions of particular significance, if deemed appropriate by the Board, and to instigate review and consideration of policy change.
- 5. To oversee the development and implementation of significant policy or strategic changes, if so requested by the Board of Management, and thereafter to report to the Board of Management on such matters.
- 6. To provide strategic oversight of College research related matters, referring to the Learning and Teaching Committee as appropriate.
- 7. To receive reports on and to consider the implications of relevant sectoral and non-sectoral, regional and national policy change and development to ensure that the College's Strategic direction is informed, up to date, proactive and responsive to external priorities.
- 8. To consider and make recommendations to the Board of Management on any development related matters of unusual or special interest not within the remit of another Board Committee.