

## Board of Management Performance & Nominations Committee

The 2<sup>nd</sup> meeting of the Performance and Nominations Committee (Session 2019-20) will be held on Monday 20 January 2020 at 1700 hours in Room C.06.106, City Campus, 190 Cathedral Street, Glasgow G4 0RF.

### Agenda v2

	Paper	Lead
1. Apologies for Absence		Convener
2. Declarations of Interest		Convener
<b>3. Items for Approval</b>		
3.1 Minute of the Performance & Nominations Committee - Meeting held on 23 09 19	PNC2-A	Convener
3.2 External Review of Board Effectiveness	PNC2-B	PC
3.3 Board Development Plan	PNC2-C	PC
3.4 Honorary Fellowship of City of Glasgow College	PNC2-D	PL
<b>4. Items for Discussion/Decision</b>		
4.1 Nominations for Tenure Extension	Verbal	PC
4.2 College Performance Improvement Measures	PNC2-E	DD
4.3 CoGC External Scrutiny Performance Overview	PNC2-F	DD
<b>5. Items for Noting</b>		
5.1 Board Member Appraisals Update	Verbal	PC
5.2 Education Scotland Progress Visit	PNC2-G	DD
6. Any Other Notified Business		
7. Disclosability of Papers		
8. Date of Next Meeting – Monday 30 March 2020		

## **CITY OF GLASGOW COLLEGE**

### **Performance & Nominations Committee of the Board of Management**

#### **Terms of Reference**

##### **Note**

In these terms of reference the words “senior staff” include the Principal, Depute Principal Vice Principals and all staff at Executive Director or Director level or equivalent.

##### **Performance**

1. To keep the College’s Balanced Scorecard under review, to monitor its alignment with the College’s Strategic Plan, and to review progress and outcomes.
2. To monitor overall College performance with reference to the College Strategic Plan and relevant quality indicators.
3. To evaluate the preparedness of the College to meet the challenge of achieving the aims and objectives of the Strategic Plan.
4. To consider the strategic viability, effectiveness and efficiency of any area of College activity, and to make recommendations to the Board of Management as appropriate.

##### **Nominations**

6. Within the context of applicable legislation and associated government guidance, the College Scheme of Delegation and Standing Orders, and relevant guidelines on standards in public life, to manage the process by which Members of the Board of Management are recruited, selected, and recommended for appointment.
7. To consider objectively, transparently and fairly candidates for Board Membership, and to make recommendations for appointment to the Glasgow Colleges’ Regional Board.
8. To monitor and evaluate the composition, skills and experience base and representational balance of the Board of Management, taking account where relevant of the terms of office of Members, and of issues of diversity and equalities.
9. To receive and review evaluation reports on Board performance, and on the development of Members.
10. Where the Board of Management so determines, to provide assistance in identifying, selecting and recommending candidates for appointment to senior staff positions in the College, and to senior positions in College subsidiaries or any other body to which the College is entitled to make appointments.

##### **General**

11. To take decisions on behalf of the Board of Management in instances of emergency or high urgency where it is not feasible to convene a full Board meeting, and to inform all Board Members without delay of any decisions taken under this delegated authority.